# CAIRNGORMS NATIONAL PARK AUTHORITY FINANCE COMMITTEE

## FOR INFORMATION

Title: REVIEW OF THE FINANCIAL YEAR 2011/12

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## **Purpose**

The purpose of this paper is to present a summary review of income and expenditure for the 12 months to 31st March 2012. The paper also reviews net Operational Plan expenditure for the financial year.

#### Recommendations

The Finance Committee is requested to:

- a) Note the draft results for the 12 months to 31st March 2012.
- b) Note the further analysis of net Operational Plan expenditure by programme for the 12 months to 31st March 2012.

### **Executive Summary**

- a) Table I shows the financial results of CNPA for the year ending 31<sup>st</sup> March 2012. The year resulted in Net Expenditure of £12k against a planned decrease in Tax Payers' Equity of £62k (the £50k variance representing less than 1% of total income).
- b) The Core Operating Costs budget of £2,792k for the year included £143k of efficiency savings for 2011/12 plus underlying recurring efficiencies of £255k, a total of £398k in planned efficiencies. Total efficiencies achieved for 2011/12 were £71k lower than planned at £327k, but still ahead of the 3% of Grant in Aid target (£143k) set for the year.
- c) Net Operational Plan expenditure for 2011/12 of £2,222k was £271k higher than budget. This was made possible by additional capital grants received from Scottish Government of £397k (see Table 2 for analysis).
- d) Financial targets for the CNPA provide a guidance range of +2% of Total Income (£119k Net Income for the year) and -1% (£60k Net Expenditure for the year). The Net Expenditure for the year of £12k represents 0.2% of Total Income and is therefore within this guidance range.
- e) These draft results for the year ending 31st March 2012 are subject to audit by Audit Scotland who will begin their audit field work on 14th May 2012.

## **REVIEW OF THE YEAR ENDING 31/03/2012 - FOR INFORMATION**

Table I. Results for the I2 months to 31st March 2012:

| CNPA                               |    |  | 12         |                              |     |  |  |
|------------------------------------|----|--|------------|------------------------------|-----|--|--|
| <u> 2011/12</u>                    |    | Mar-12   | Mar-12     | Mar-12                       |     |  |  |
| Net Expenditure Account            |    | Actual   | Budget     | Variance                     |     |  |  |
| £000's                             |    | 12 mths  | 12 mths    | 12 mths                      |     |  |  |
| Income                             |    |  |            |                              |     |  |  |
| Grant in Aid and Other income      | a) | 5,187  | 4,796      | 391                          |     |  |  |
| Operational Plan income            | b) | 785  | 552        | 233                          |     |  |  |
| Total Income                       |    | 5,972  | 5,348      | 624                          |     |  |  |
| Expenditure                        |    |  |            |                              |     |  |  |
| Board and Staff Salary costs       |    | 2,247  | 2,243      | -4                           |     |  |  |
| Other Board and Staff costs        | c) | 201  | 179        | -22                          |     |  |  |
| Office Running costs               |    | 236  | 233        | -3                           |     |  |  |
| T and Professional Support         | d) | 179  | 137        | -42                          |     |  |  |
| Core Operating Costs               | e) | 2,863  | 2,792      | -71                          |     |  |  |
| Operational Plan Expenditure       | f) | 3,007  | 2,503      | -504                         |     |  |  |
| Depreciation                       |    | 114  | 115        | ı                            |     |  |  |
| Operating Expenditure              |    | 5,984  | 5,410      | -574                         |     |  |  |
| Net Decrease in Tax Payers' Equity | g) | -12  | -62        | 50                           |     |  |  |
| <u>Notes</u>                       | a) |  |            | l capital gra                |     |  |  |
|                                    |    | Table 2 for 2010/11.   | fee i      |                              |     |  |  |
|                                    | b) | <ul> <li>b) The LEADER project claimed an project grants more than origina</li> <li>c) £19k of spend above budget relations</li> </ul> |            |                              |     |  |  |
|                                    | •  |  |            |                              |     |  |  |
|                                    | c) |  |            |                              |     |  |  |
|                                    | d) | undertaken for both Board and Staf<br>d) £15k of additional spend relates to   |            |                              |     |  |  |
|                                    | ,  | costs incurred in covering vario   |            |                              |     |  |  |
|                                    |    | balance of spend above budget relates to the acceleration of the joint IT project with LL&TT NPA, aimed at bringing systems and        |            |                              |     |  |  |
|                                    |    |  | •          | the two Pa                   |     |  |  |
|                                    | e) | _  |            | ts were £7                   |     |  |  |
|                                    |    |  |            | (including r<br>7k against a |     |  |  |
|                                    | f) | See Table  |            |                              | _,• |  |  |
|                                    | g) |  |            | f£12k for 1                  |     |  |  |
|                                    |    | represent  | ts 0.2% of | total incor                  | ne. |  |  |

Table 2. Net Operational Plan expenditure for the 12 months to 31st March 2012:

| CNPA Operational Plan             |    |  | 12      |          |  |  |  |
|-----------------------------------|----|--|---------|----------|--|--|--|
| <u>2011/12</u>                    |    | Mar-12   |         | Mar-12   |  |  |  |
| Expenditure Summary               |    | Actual   | •       | Variance |  |  |  |
| £000's                            |    | 12 mths  | 12 mths | 12 mths  |  |  |  |
| Operating Cost Statement          |    |  |         |          |  |  |  |
| Operational Plan Income           |    | 785  | 552     | 233      |  |  |  |
| Operational Plan Expenditure      | f) | 3,007  | 2,503   | -504     |  |  |  |
|                                   |    | 2,222  | 1,951   | -271     |  |  |  |
| Operational Plan Programmes       |    |  |         |          |  |  |  |
| Biodiversity and Landscapes       |    | 192  | 203     | 11       |  |  |  |
| 2. Land Management Support        |    | 53   | 79      | 26       |  |  |  |
| 3. Sustainable Deer Management    |    | 10   | 16      | 6        |  |  |  |
| 4. Outdoor Access                 | h) | 486  | 303     | -183     |  |  |  |
| 5. Sustainable Tourism & Business |    | 128  | 154     | 26       |  |  |  |
| 6. Affordable Sustainable Housing |    | 22   | 10      | -12      |  |  |  |
| 7. Awareness and Understanding    | i) | 620  | 394     | -226     |  |  |  |
| 8. Communications                 | j) | 222  | 259     | 37       |  |  |  |
| 9. Planning                       |    | 325  | 335     | 10       |  |  |  |
| 10. Corporate Services            | k) | 164  | 198     | 34       |  |  |  |
| Net Operating Cost                |    | 2,222  | 1,951   | -271     |  |  |  |
| Notes                             |    |  |         |          |  |  |  |
|                                   | h) | £162k of additional capital grant received from Scottish Government in 2011/12 allowed funding to COAT to undertake various additional bridge and path works (the former in Strathdon).                      |         |          |  |  |  |
|                                   | i) | £210k of additional capital grant funded improvements to visitor facilities in Blair Atholl. A further £25k of capital grant contributed to the Tomintoul regeneration project.                              |         |          |  |  |  |
|                                   | j) | £40k has been under spent on the Land Based Business Training Project in 2011/12. This has lead to a review of the project and a possible future restructuring to better focus on changing training demands. |         |          |  |  |  |
|                                   | k) | Although the LEADER project distributed £232k more grant funding to community projects, there was £38k less CNPA funding matched into these projects than provided for in the 2011/12 budget.                |         |          |  |  |  |

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